Translation

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Summary of Consolidated Financial Results for the Year Ended September 30, 2021 (Based on Japanese GAAP)

November 12, 2021

Company name: PCI Holdings, Inc.

Stock exchange listing: Tokyo

Stock code: 3918 URL https://www.pci-h.co.jp/

Representative: Representative Director and Chairman Toyomi Amano

Director and General Manager of Corporate Inquiries:

Naohiro Iguchi TEL 03-6858-0530

Planning Headquarters
Scheduled date of ordinary general meeting of shareholders:

Scheduled date of ordinary general meeting of shareholders: December 22, 2021
Scheduled date to file Securities Report: December 23, 2021
Scheduled date to commence dividend payments: December 23, 2021

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for analysts and institutional investors)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended September 30, 2021 (from October 1, 2020 to September 30, 2021)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended September 30, 2021	21,248	26.8	1,174	56.5	1,208	50.2	669	133.5
Year ended September 30, 2020	16,758	1.3	750	(8.7)	804	(4.6)	286	(37.6)

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended September 30, 2021	76.12	76.06	10.7	8.1	5.5
Year ended September 30, 2020	34.85	_	5.8	6.8	4.5

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of September 30, 2021	17,391	7,950	42.8	741.28	
As of September 30, 2020	12,442	5,427	40.4	609.61	

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended September 30, 2021	948	(3,364)	848	3,298
Year ended September 30, 2020	1,329	(523)	827	4,819

2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended September 30, 2020	_	30.00	-	16.00	-	255	89.0	5.2
Year ended September 30, 2021	-	15.00	-	16.00	31.00	284	40.7	4.6
Year ending September 30, 2022 (Forecast)	_	15.00	_	16.00	31.00		38.0	

3. Forecast of consolidated financial results for the year ending September 30, 2022 (from October 1, 2021 to September 30, 2022)

Percentages indicate year-on-year changes

	Net sales Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending March 31, 2022	12,900	57.2	535	43.7	543	37.5	305	42.0	30.35
Full year	26,500	24.7	1,400	19.2	1,420	17.5	820	22.4	81.61

4. Notes

(1) Changes in significant subsidiaries during the year ended September 30, 2021 (changes in specified subsidiaries resulting in the change in scope of consolidation):

Yes

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

-		1 \						
As of September 30, 2021	I I	10,322,400 shares	As of September 30, 2020	I I	8,522,400 shares			
Number of treasury shares at the end	d of the peri	iod						
As of September 30, 2021	i i	274,138 shares	As of September 30, 2020	i i	285,006 shares			
Average number of shares during th	Average number of shares during the period							
Year ended September 30, 2021	I I	8,799,542 shares	Year ended September 30, 2020	I I	8,231,599 shares			

Consolidated financial statements Consolidated balance sheets

		(Inousands of yen)
	As of September 30, 2020	As of September 30, 2021
sets		
Current assets		
Cash and deposits	4,831,902	3,310,046
Notes and accounts receivable - trade	2,978,135	4,314,250
Electronically recorded monetary claims - operating	314,056	1,771,094
Inventories	219,025	1,291,517
Other	282,539	511,872
Allowance for doubtful accounts		(699
Total current assets	8,625,660	11,198,082
Non-current assets		
Property, plant and equipment		
Buildings, net	8,622	387,910
Facilities attached to buildings, net	141,350	416,597
Other, net	110,419	142,107
Total property, plant and equipment	260,392	946,615
Intangible assets		
Goodwill	979,710	2,299,418
Other	375,822	194,166
Total intangible assets	1,355,533	2,493,585
Investments and other assets		
Investment securities	1,385,787	1,403,006
Deferred tax assets	236,828	300,224
Retirement benefit asset	9,505	236,143
Other	570,621	820,930
Allowance for doubtful accounts	(2,336)	(7,271
Total investments and other assets	2,200,407	2,753,034
Total non-current assets	3,816,333	6,193,235
Deferred assets		
Bond issuance costs	21	=
Total deferred assets	21	-
Total assets	12,442,015	17,391,318

	As of September 30, 2020	As of September 30, 2021
Liabilities	*	
Current liabilities		
Accounts payable - trade	950,880	1,731,228
Electronically recorded obligations - operating	_	1,056,150
Short-term borrowings	200,000	=
Current portion of bonds payable	106,250	_
Current portion of long-term borrowings	619,952	868,223
Accounts payable - other	369,431	567,138
Income taxes payable	226,809	299,742
Accrued consumption taxes	349,356	331,072
Provision for bonuses	335,718	551,903
Provision for bonuses for directors (and other officers)	26,061	30,795
Provision for loss on order received	1,430	=
Asset retirement obligations	10,122	19,256
Other	392,209	1,049,939
Total current liabilities	3,588,221	6,505,451
Non-current liabilities		
Long-term borrowings	2,753,334	1,925,111
Provision for retirement benefits for directors (and other	46,068	44 214
officers)	40,000	44,214
Retirement benefit liability	159,958	135,208
Asset retirement obligations	72,115	440,159
Other	394,599	391,000
Total non-current liabilities	3,426,074	2,935,694
Total liabilities	7,014,295	9,441,145
Net assets		
Shareholders' equity		
Share capital	1,046,232	2,091,897
Capital surplus	2,648,772	3,629,354
Retained earnings	1,632,236	2,048,153
Treasury shares	(370,604)	(356,470)
Total shareholders' equity	4,956,637	7,412,935
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	64,958	(7,893)
Remeasurements of defined benefit plans	_	43,489
Total accumulated other comprehensive income	64,958	35,595
Share acquisition rights	10,015	27,859
Non-controlling interests	396,106	473,783
Total net assets	5,427,719	7,950,172
Total liabilities and net assets	12,442,015	17,391,318

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended September 30, 2020 September 30, 2021 Net sales 16,758,152 21,248,541 Cost of sales 12,258,877 15,555,075 4,499,274 5,693,465 Gross profit Selling, general and administrative expenses 3,749,066 4,519,053 Operating profit 750,207 1,174,412 Non-operating income Interest and dividend income 26,252 29,813 Subsidy income 36,796 38,925 19,027 Other 13,513 Total non-operating income 76,562 87,766 Non-operating expenses Interest expenses 13,293 22,469 Commission expenses 1,340 655 Loss on investments in investment partnerships 6,490 7,241 Share issuance costs 13,857 Other 821 9,090 Total non-operating expenses 21.946 53,313 Ordinary profit 804,823 1,208,864 Extraordinary income Gain on sale of non-current assets 500 10,136 Other 633 Total extraordinary income 500 10,769 Extraordinary losses Loss on retirement of non-current assets 266 7,057 Loss on valuation of investment securities 209,989 209 Other 6,741 656 7,923 Total extraordinary losses 216,996 Profit before income taxes 588,326 1,211,711 Income taxes - current 420,900 333,204 Income taxes - deferred 77,204 (38,436)498,105 Total income taxes 294,767 713,605 Profit 293,558 43,804 Profit attributable to non-controlling interests 6,654 Profit attributable to owners of parent 286,904 669,801

Consolidated statements of comprehensive income

	(Incusumus of jun)
Fiscal year ended	Fiscal year ended
September 30, 2020	September 30, 2021
293,558	713,605
101,701	(72,852)
_	43,489
101,701	(29,363)
395,259	684,242
388,605	640,438
6,654	43,804
	September 30, 2020 293,558 101,701 - 101,701 395,259 388,605

Consolidated statements of changes in equity Fiscal year ended September 30, 2020

	Shareholders' equity							
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity			
Balance at beginning of period	1,046,232	2,650,082	1,592,272	(386,410)	4,902,177			
Changes during period								
Dividends of surplus			(246,939)		(246,939)			
Profit attributable to owners of parent			286,904		286,904			
Purchase of treasury shares				(58)	(58)			
Disposal of treasury shares		(2,139)		15,864	13,725			
Sale of shares of consolidated subsidiaries		829			829			
Net changes in items other than shareholders' equity								
Total changes during period	_	(1,310)	39,964	15,805	54,460			
Balance at end of period	1,046,232	2,648,772	1,632,236	(370,604)	4,956,637			

		er comprehensive			
	Valuation difference on available-for- sale securities	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	(36,742)	(36,742)	_	168,466	5,033,901
Changes during period					
Dividends of surplus					(246,939)
Profit attributable to owners of parent					286,904
Purchase of treasury shares					(58)
Disposal of treasury shares					13,725
Sale of shares of consolidated subsidiaries					829
Net changes in items other than shareholders' equity	101,701	101,701	10,015	227,640	339,357
Total changes during period	101,701	101,701	10,015	227,640	393,817
Balance at end of period	64,958	64,958	10,015	396,106	5,427,719

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	1,046,232	2,648,772	1,632,236	(370,604)	4,956,637	
Changes during period						
Issuance of new shares	1,045,665	1,045,665			2,091,330	
Dividends of surplus			(255,358)		(255,358)	
Profit attributable to owners of parent			669,801		669,801	
Purchase of treasury shares				(40)	(40)	
Restricted stock payment		(11,227)		14,173	2,946	
Change in ownership interest of parent due to transactions with non-controlling interests		(51,458)			(51,458)	
Change in scope of consolidation		(2,396)	1,473		(923)	
Net changes in items other than shareholders' equity						
Total changes during period	1,045,665	980,582	415,916	14,133	2,456,297	
Balance at end of period	2,091,897	3,629,354	2,048,153	(356,470)	7,412,935	

	Accumulate	Accumulated other comprehensive income				
	Valuation difference on available-for- sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	64,958	-	64,958	10,015	396,106	5,427,719
Changes during period						
Issuance of new shares						2,091,330
Dividends of surplus						(255,358)
Profit attributable to owners of parent						669,801
Purchase of treasury shares						(40)
Restricted stock payment						2,946
Change in ownership interest of parent due to transactions with non-controlling interests						(51,458)
Change in scope of consolidation						(923)
Net changes in items other than shareholders' equity	(72,852)	43,489	(29,363)	17,843	77,676	66,156
Total changes during period	(72,852)	43,489	(29,363)	17,843	77,676	2,522,453
Balance at end of period	(7,893)	43,489	35,595	27,859	473,783	7,950,172

Consolidated statements of cash flows

		(Inousands of yen)
	Fiscal year ended	Fiscal year ended
	September 30, 2020	September 30, 2021
Cash flows from operating activities		
Profit before income taxes	588,326	1,211,711
Depreciation	112,010	155,736
Amortization of goodwill	104,581	154,837
Share-based payment expenses	22,233	26,508
Increase (decrease) in allowance for doubtful accounts	1,527	5,306
Increase (decrease) in provision for bonuses	62,541	(101,265)
Increase (decrease) in provision for bonuses for directors (and other officers)	3,087	4,734
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(1,260)	(12,523)
Loss (gain) on valuation of investment securities	209,989	209
Loss (gain) on investments in investment partnerships	6,490	7,241
Loss (gain) on sale of non-current assets	(500)	(10,136
Loss on retirement of non-current assets	266	7,057
Interest and dividend income	(26,252)	(29,813
Subsidy income	(36,796)	(38,925
Interest expenses	13,293	22,469
Commission expenses	1,340	655
Share issuance costs	_	13,857
Decrease (increase) in trade receivables	724,560	3,986
Decrease (increase) in inventories	(54,281)	(276,241
Increase (decrease) in trade payables	(29,529)	25,643
Increase (decrease) in accounts payable - other	(261,921)	(35,835
Increase (decrease) in long-term accounts payable - other	(20,000)	(22,365
Increase (decrease) in advances received	(2,662)	66,214
Other, net	20,428	73,455
Subtotal	1,437,475	1,252,518
Interest and dividends received	26,184	29,644
Interest paid	(14,035)	(22,625
Subsidies received	36,796	38,925
Income taxes paid	(195,339)	(442,448
Income taxes refund	38,289	92,778
Net cash provided by (used in) operating activities	1,329,370	948,793

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	September 30, 2020	September 30, 2021
Cash flows from investing activities		
Net decrease (increase) in time deposits	(6,003)	(6,002)
Purchase of property, plant and equipment	(26,399)	(42,509)
Proceeds from sale of property, plant and equipment	1,136	1,508
Purchase of intangible assets	(67,134)	(46,867)
Proceeds from sale of intangible assets	_	25,332
Purchase of investment securities	(394,481)	(143,389)
Purchase of shares of subsidiaries resulting in change in scope	_	(3,090,148)
of consolidation		(3,070,140)
Loan advances	(31,139)	_
Proceeds from collection of loans receivable	34,369	-
Payments of leasehold and guarantee deposits	(1,290)	(10,811)
Purchase of insurance funds	(36,236)	(36,653)
Other, net	3,333	(15,278)
Net cash provided by (used in) investing activities	(523,845)	(3,364,819)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	200,000	(200,000)
Repayments of long-term borrowings	(704,428)	(619,952)
Proceeds from long-term borrowings	1,600,000	_
Redemption of bonds	(237,500)	(114,250)
Proceeds from issuance of shares	_	2,091,330
Share issuance cost	_	(13,857)
Purchase of treasury shares	(58)	(40)
Dividends paid	(246,901)	(254,912)
Dividends paid to non-controlling interests	(16,019)	(14,172)
Proceeds from sale of shares of subsidiaries not resulting in	220, 200	
change in scope of consolidation	238,200	_
Purchase of shares of subsidiaries not resulting in change in		(24,000)
scope of consolidation	_	(24,000)
Other, net	(5,662)	(1,810)
Net cash provided by (used in) financing activities	827,631	848,334
Effect of exchange rate change on cash and cash equivalents	(17)	2,176
Net increase (decrease) in cash and cash equivalents	1,633,139	(1,565,514)
Cash and cash equivalents at beginning of period	3,186,721	4,819,861
Increase in cash and cash equivalents resulting from inclusion of	-,,. - -	
subsidiaries in consolidation	_	43,658
Cash and cash equivalents at end of period	4,819,861	3,298,005
	1,012,001	3,250,003